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**Informational Hearing  
California Schools: Emerging from the Pandemic**

March 1, 2023 - 1:30 p.m.

1021 O St., Room 1100

- I. Superintendent of Public Instruction and State Board of Education President
  - Tony Thurmond, Superintendent of Public Instruction
  - Dr. Linda Darling Hammond, President, California State Board of Education
  
- II. California Students – Academic Progress, Absenteeism, Mental Health and Well-Being
  - Dr. Heather Hough, Executive Director, Policy Analysis for California Education
  - Hedy Chang, Executive Director, Attendance Works
  - Trina Frazier, Assistant Superintendent, Student Services, Office of the Fresno County Superintendent of Schools
  
- III. California's Education Workforce
  - Tara Kini, Chief of Staff and Director of State Policy, Learning Policy Institute
  - Heather Armelino, Superintendent, Enterprise Elementary School District
  - Dr. Bryan Johnson, Director of Certificated Workforce Management, Los Angeles Unified School District
  - Barry Roth, President, San Juan Teachers Association
  
- IV. Public Comment